Total Compensation Study

Benefits Recommendations

1/23/18



"Why?"

- It's important to remain competitive in the marketplace for talent.
- It matters because turnover is costly.
- It's necessary because costs for benefits continue to rise.



Considerations

- Employee Health Insurance
- Employee Leave



Employee Health Insurance

- Currently have two PPO plans:
 - KeyCare 30
 - KeyCare 20
- Consideration
 - Add a health savings account/high deductible, high premium (HSA/HDHP) plan



HSA/HDHP Plan

| Plan | KC20 | | KC30 | | HDHP PPO .94 of KC30 | | |
|----------------------------------|-------------------------|-----|---------------------------|-----|-----------------------------|--|--|
| Total Rate | \$0 Ded. \$3,000 Max | | \$500 Ded. \$3,500 Max | | \$1,500 Ded. \$3,000 Max | | |
| County Contributions (monthly) | | | | | | | |
| EE only | \$551 | 174 | \$551 | 115 | \$551 | | |
| EE + child | \$743 | 50 | \$743 | 18 | \$743 | | |
| EE + spouse | \$1,121 | 74 | \$1,121 | 24 | \$1,121 | | |
| EE + family | \$1,364 | 261 | \$1,364 | 92 | \$1,364 | | |
| Employee Contributions (monthly) | | | | | | | |
| EE only | \$98 | | \$54 | | \$18 | | |
| EE + child | \$191 | | \$131 | | \$78 | | |
| EE + spouse | \$288 | | \$197 | | \$118 | | |
| EE + family | \$350 | | \$240 | | \$144 | | |

^{*}Enrollment count for each plan coverage level



Health Insurance Enrollment Trend

| | KC15 | KC20 | KC30 |
|---------------------------|------|------|------|
| Plan Year 12/13 | 100 | 627 | N/A |
| Plan Year 13/14 | N/A | 441 | 295 |
| Plan Year 14/15 | N/A | 484 | 269 |
| Plan Year 15/16 | N/A | 504 | 253 |
| Plan Year 16/17 | N/A | 516 | 246 |
| Plan Year 17/18 (current) | N/A | 559 | 245 |



Employee Health Insurance Recommendation

- We recommend maintaining KC30 as our standard plan and KC20 as our buy-up plan.
- The HSA/HDHP Plan would be offered as an additional option for employees.



Employee Leave

- County Paid Short-term Disability Insurance Currently, only Hybrid employees have County-paid disability coverage
- Part-time Leave Accrual & Holiday Pay
 Replace leave accrual with holiday pay. This
 would decrease costs associated with use and
 pay out, while also supporting labor
 management efforts.

County Paid Short-term Disability

- Self-funded, Self-insured with administrative fee of \$6 per employee
- Fully insured plan administered \$339,000 per year



Employee Leave Recommendations

 County-paid Short-term Disability Insurance

It's recommended that we maintain the mandated County-paid insurance for hybrid employees and offer optional short-term disability insurance to legacy employees.

Part-time leave

We recommend replacing leave accrual with holiday pay.



Summary of Recommendations

Employee Health Insurance

- Continue to offer KC30 and KC20.
- Offer an HSA/HDHP plan.

Employee Leave

- Comply with mandated County-paid short-term disability insurance for Hybrid employees, and optional short-term disability insurance for legacy employees. Leave accrual remains unchanged.
- Replace leave accrual with holiday pay for part-time employees.

